

MEMORANDUM

To: Board of Directors

Cc: Bill Boyles, Esquire

Aluino Ochoa, M.D.

From: George Mikitarian

President/CEO

Subject: Board/Committee Meetings – September 11, 2023

Date: September 7, 2023

The Pension Committee will meet at 9:30 a.m. in the first-floor conference room.

The Audit Committee will meet at 10:30 a.m. in the first-floor conference room.

Ad Hoc Credentials Review Committee will meet at 11:30 a.m. where the Committee will review credentialing and privileging files as they relate to medical staff appointment/reappointment.

The Quality Committee will convene at 12:00 p.m., which will be followed by the Finance Committee, and then Executive Committee meetings.

The Board of Directors will meet in executive session no earlier than 1:30 p.m. Following the Board of Directors Executive Session, the Education Committee and Board of Directors regularly scheduled meeting will be held immediately following, however no earlier than 2:00 p.m.

The Board of Directors First Public Hearing is scheduled for 5:01 p.m.

The Planning Committee meeting has been canceled.

Pension Administrative Committee

Stan Retz, Chairperson (January 1, 2023 - December 31, 2025) Chris McAlpine (February 1, 2022 – January 31, 2025) Leigh Spradling (March 1, 2022 – March 1, 2024) Casey Crouch (December 06, 2021 – December 05, 2023)

PARRISH MEDICAL CENTER PENSION ADMINISTRATIVE COMMITTEE SEPTEMBER 11, 2023 @ 9:30 A.M. FIRST FLOOR CONFERENCE ROOM 2/3/4/5

CALL TO ORDER

I. Review and approval of minutes (May 1, 2023).

Motion: To recommend approval of the May 1, 2023 minutes as presented.

- II. Pension Plan Actuarial StudyDetermination of the Plan Mr. Lozen, Foster & Foster
- III. Pension Committee Vacancy
- IV. Adjournment

PARRISH MEDICAL CENTER PENSION ADMINISTRATIVE COMMITTEE MEETING MAY 1, 2023

The members of the Pension Administrative Committee met on May 1, 2023 at 10:31 a.m. The following representing a quorum, were present:

Pension Administrative Committee:

Stan Retz, Chairperson Chris McAlpine Leigh Spradling Casey Crouch Jacqueline Hurley

Others Present:

Lester Eljaiek, CFO
Tim Anderson, Anderson Financial Partners
Tommi Middleton, Director, Financial Planning
Stephanie Parham, Executive Office Manager
Pamela Perez, Executive Business and Contract Specialist

Call to Order

The meeting was called to order by the Chairperson at 10:31a.m.

Review and Approval of Minutes

The following motion was made by Ms. Spradling and seconded by Mr. Crouch and approved without objection:

Action Taken: Motion to approve the PAC minutes of February 6, 2023 meeting as presented.

Quarterly Investment Report-Pension

Tim Anderson, Anderson Financial Partners, gave a brief economic commentary and reviewed the quarterly summary for the Pension Fund in addition to the summary of performance from the fund managers. Mr. Anderson proposed fund menu additions, bringing the total menu to 28.

Discussion ensued, and the following motion was made by Mr. Crouch, seconded by Ms. Hurley and approved without objection.

<u>Motion:</u> To recommend the Finance Committee approve to swap the T-Rowe target date funds from R class price class shares to I class shares and add eight Vanguard Index Funds in the 403(b) plan as presented by Anderson Financial Partners.

MEMBERSHIP RENEWAL FOR JAQUELINE HURLEY

Discussion ensued and the following motion was made by Mr. McAlpine, seconded by Mr. Crouch and approved without objection.

Pension Administrative Committee Meeting May 1, 2023

<u>Motion</u>: To recommend the Finance Committee approve the renewal of membership for Jacqueline Hurley for a three-year term from March 2, 2023 through March 1, 2026.

Adjournment

There being no further business, the meeting was adjourned at 11:10 a.m.				
	Stan Retz, Chairperson			

Members:

Stan Retz, Chairperson Robert L. Jordan, Jr., C.M. (ex-officio) Herman Cole, Jr. Elizabeth Galfo, M.D.

TENTATIVE AGENDA AUDIT COMMITTEE NORTH BREVARD COUNTY HOSPITAL DISTRICT OPERATING PARRISH MEDICAL CENTER SEPTEMEBR 11, 2023 10:30 A.M. FIRST FLOOR CONFERENCE ROOM 2/3/4/5

Call to Order

- I. Public Comments
- II. Review and approval of minutes (March 6, 2023)

Motion: To recommend approval of the March 6, 2023 minutes as presented.

- III. FY 2023 Audit Plan MSL
- IV. Adjournment

NORTH BREVARD COUNTY HOSPITAL DISTRICT OPERATING PARRISH MEDICAL CENTER AUDIT COMMITTEE

A regular meeting of the Audit Committee of the North Brevard County Hospital District operating Parrish Medical Center was held on March 6, 2023. The following members were present:

Stan Retz, Chairperson Robert Jordan, Jr., C.M. Herman Cole Elizabeth Galfo, M.D.

Other Attendees:

Lester Eljaiek, CFO Marty Penick, Director of Accounting Tommi Middleton, Director, Financial Planning Stephanie Parham, Executive Assistant Jeff Goolsby, MSL Farlen Halikman, MSL

Call to Order

Mr. Retz called the meeting to order at 10:34 a.m.

Review and Approval of Minutes

The following motion was made by Mr. Cole, seconded by Mr. Jordan, and approved without objection.

Action Taken: Motion to approve the minutes of the November 7, 2022 meeting as presented.

Public Comments

None.

FY22 Final Audit Report

Jeff Goolsby, MSL, gave an overview of the areas of the audit. No adjustments, no comments and no disagreements noted.

The following motion was made by Dr. Galfo and seconded by Mr. Cole and approved without objection:

Motion: To recommend to the Board of Directors to accept the Fiscal Year 2022 audit results and reports:

- Audited Financial Statements and Supplementary Information
- Report on Internal Control and Compliance
- Communications with the Board of Directors and Audit Committee

AUDIT COMMITTEE MARCH 6, 2023

• Management Letter

Adi	ourn	ment
LLM	Out II	

There being no further business, the med	eting adjourned at 11:46 a.m.
	Stan Retz, Chairperson

QUALITY COMMITTEE

Elizabeth Galfo, M.D., Chairperson
Maureen Rupe, Vice Chairperson
Robert L. Jordan, Jr., C.M. (ex-officio)
Billy Specht
Billie Fitzgerald
Herman A. Cole, Jr.
Jerry Noffel
Stan Retz, CPA
Ashok Shah, M.D.
Aluino Ochoa, M.D., President/Medical Staff
Greg Cuculino, M.D.
Kiran Modi, M.D., Designee
Francisco Garcia, M.D., Designee
Christopher Manion, M.D., Designee
George Mikitarian (non-voting)

NORTH BREVARD COUNTY HOSPITAL DISTRICT
OPERATING
PARRISH MEDICAL CENTER
QUALITY COMMITTEE
MONDAY, SEPTEMBER 11, 2023
12:00 P.M.
FIRST FLOOR. CONFERENCE ROOM 2/3/4/5

CALL TO ORDER

- I. Vision Statement
- II. My Story
- III. Dashboard
- IV. 5th Floor Update Ms. Cottrell
- V. Emergency Department Update Dr. Cuculino
- VI. Other
- VII. Executive Session (if necessary)

ADJOURNMENT

NOTE: IF A PERSON DECIDES TO APPEAL ANY DECISION MADE BY THE QUALITY COMMITTEE WITH RESPECT TO ANY MATTER CONSIDERED AT THIS MEETING, HE/SHE WILL NEED A RECORD OF PROCEEDINGS AND, FOR SUCH PURPOSES, MAY NEED TO ENSURE A VERBATIM RECORD OF THE PROCEEDINGS IS MADE AND THAT THE RECORD INCLUDES TESTIMONY AND EVIDENCE UPON WHICH THE APPEAL IS TO BE BASED.

PERSONS WITH A DISABILITY WHO NEED A SPECIAL ACCOMMODATION TO PARTICIPATE IN THIS PROCEEDING SHOULD CONTACT THE ADMINISTRATIVE OFFICES AT 951 NORTH WASHINGTON AVENUE, TITUSVILLE, FLORIDA 32796, AT LEAST FORTY EIGHT (48) HOURS PRIOR TO THE MEETING. FOR INFORMATION CALL (321) 268-6110. THIS NOTICE WILL FURTHER SERVE TO INFORM THE PUBLIC THAT MEMBERS OF THE BOARD OF DIRECTORS OF NORTH BREVARD MEDICAL SUPPORT, INC. MAY BE IN ATTENDANCE AND MAY PARTICIPATE IN DISCUSSIONS OF MATTERS BEFORE THE NORTH BREVARD COUNTY HOSPITAL DISTRICT BOARD OF DIRECTORS EDUCATIONAL, GOVERNMENTAL AND COMMUNITY RELATIONS COMMITTEE. TO THE EXTENT OF SUCH DISCUSSION, A JOINT PUBLIC MEETING OF THE NORTH BREVARD COUNTY HOSPITAL DISTRICT, BOARD OF DIRECTORS EDUCATIONAL, GOVERNMENTAL AND COMMUNITY RELATIONS COMMITTEE AND NORTH BREVARD MEDICAL SUUPORT, INC. SHALL BE CONDUCTED.

PARRISH MEDICAL CENTER INFECTION CONTROL COMMITTEE MEETING MINUTES

Present:

Regan Wagner, Kristin Rusoff, Kristie Foreman, Emily Leathers, K. Patel, MD, B. Burstein, MD, H. Petrie

AGENDA ITEM		DISCUSSION	ACTION		
I.	CALL TO ORDER:	A meeting of the Infection Control Committee of Parrish Medical Center was called to order by Regan Wagner at 5:12pm on June 21, 2023. A quorum was present.	Noted for the minutes.		
II	Approval of Minutes	The minutes of March 8, 2023 were distributed for review.	K. Foreman motioned for approval of the minutes as written and distributed, Dr. K. Patel seconded, unanimously approved.		
III.	Unfinished Business	None			

	AGENDA ITEM	DISCUSSION	ACTION
IV.	Surveillance Reports:		
	A. Invasive Device Surveillance (ICU): VAE, BSI, UTI	Qtr 1 2023 rate 0.00 (0/378)	
	B. Invasive Device Surveillance (Non-ICU), BSI, UTI	Qtr 1 2023 rate: 0.0 (0/463)	
	C. Clostridoides difficile: House- wide NHSN)	3 Hospital onset C. diff in Q1 2023	
	D. MRSA: BSI House-Wide for NHSN	Zero Hospital acquired MRSA Q1 2023	
	E. Post Discharge Surveillance- Abd. Hysterectomy/Colon	None	
	F. Hand Hygiene Monitors/Barrier Precautions	3, 4 and 5 th , 200/month per 13, ICU and WC, 150/month per 7-9 OR/Special Procedures 200/month (per 400 procedures) Cath Lab 30/month per 60-119 ED 200/month per 2000 January Total Hospital Compliance 94% February Total Hospital Compliance 93% March Total Hospital Compliance 91%	
	G. SPD, Perioperative, Dialysis Test Reports	Dialysis Machine cultures: All in the green with the exception of January Bacteria CFU/mL RD37 and B-05 were yellow. January Endotoxin EU/mL RD-22, RD37, RO17, B05 February Bacteria CFU/mL RO-17 February Endotoxin EU/mL RD22, RD37 March Bacteria CFU/mL, RD22, RD35, RD37 March Endotoxin EU/mL RD-22	

AGENDA ITEM	AGENDA ITEM DISCUSSION			
IV. H. Blood Culture Contamination	Jan Total Hosp 3.1%, Nursing 0.0%, ED 6.61%, Lab, .39% Feb Total Hosp 3.06%, Nursing 5.88%, ED 5.43%, Lab .45% Mar Total Hosp 3.47%, Nursing 13.33%, ED 5.9%, Lab .68%			
New Business	Dr. Kevat Patel motioned to name Regan Wagner content expert as outlined in JC IC.01.01.01 EP6; For hospitals that use Joint Commission accreditation for deemed status purposes: An individual(s) who is qualified through education, training, experienced, or certification in infection prevention and control is appointed by the governing body to be responsible for the infection prevention and control program. The appointment is based on recommendations of medical staff leadership and nursing leadership. The motion was seconded by K. Foreman and			
Open Forum: Adjournment:	<i>unanimously approved.</i>NoneThere being no further business the meeting adjourned at 5:37pm.NEXT MEETING September 13, 2023 in CR/6			

INFECTION CONTROL COMMITTEE MEETING June 21, 2023 Page 4

AGENDA ITEM		DISCUSSION	ACTION
Committee	Chain		
Committee	e Chair;		
	U. MD. Cl. I		
Nimesh Na	nik, MD, Chair		



Quality Agenda

September 11, 2023

- 1. Approval of Minutes
- 2. Vision Statement
- 3. My Story
- 4. Dashboard
- 5. 5th Floor Update
- 6. Emergency Department Update
- 7. Other



Quality Committee

Vision Statement

"Assure affordable access to safe, high quality patient care to the communities we serve."



My Story



Honor Walk | A Hero's Story

On June 16, Parrish Healthcare had the great privilege to hold an Honor Walk. The solemn sound of the U.S. Marine Band playing Taps echoed through the halls of the Intensive Care Unit. Our nations flag was draped across the bed covering Victor, a veteran of the U.S. Navy. He attained the rank of Lieutenant Commander and retired after 20 years of devoted service.

A team of nurses and doctors maneuvered Victor down the hall while his life was supported with multiple IV drips and portable vital-sign monitors. Care Partners lined the halls with all eyes focused on Victor. Hands covered hearts and tears filled the eyes of all who gathered to honor Victor's life, and the gift of life that he was about to give others.



Honor Walk | A Hero's Story

Victor's wife, Tanya, said, "Victor was a very generous and helpful friend to everyone. He spent his life giving to our nation and to others." Because of this, Tanya made the decision to donate Victor's organs; she knew that's what he would want.

Victor was a veteran, a hero in service to our nation and our freedoms, and a hero to the lives he saved and healed through his organ donations. The Honor Walk commemorates and celebrates this profound gift and final act of true heroism.

Because of Victor's donation, two individuals were saved from tiring dialysis treatments. Another received a second chance at life following liver failure. One recipient took their first deep breath perhaps in many years. Tissue donation will help restore health to approximately 75 people. A world of color and beauty was introduced to persons receiving the gift of sight. Additional research made possible by other donated organs will advance health benefits to thousands.

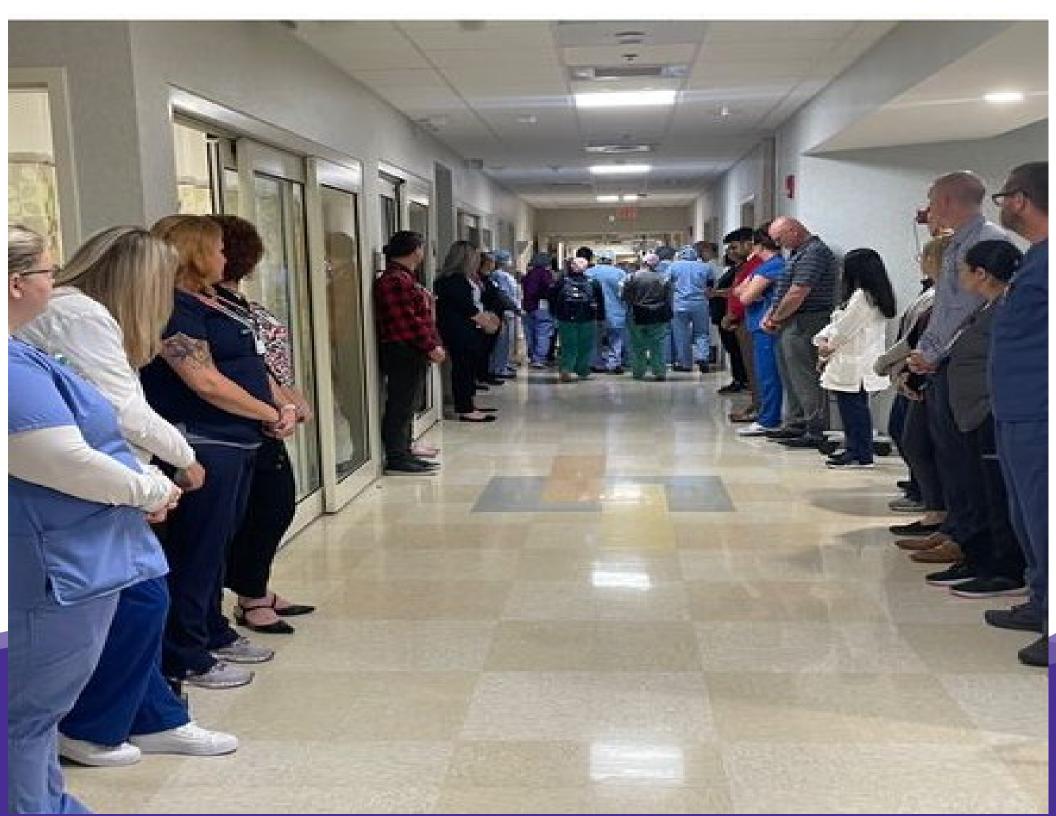


Honor Walk | A Hero's Story

Participating in the Honor Walk was too painful for Tanya and the rest of the family. Tanya expressed her gratitude to Jessica Manning, communications generalist, for documenting the ceremony with photos and sharing Victor's story. Jessica had multiple phone calls with Tanya, each one resulting in tears. Tanya said, "Victor valued his service. He spent his life giving to our nation and he left this world giving to others."

Victor's journey at PMC began when the apparently healthy 53-year-old went for his daily walk, yet never returned home. Victor was found unresponsive by another walker who called 911. EMS arrived and despite all their efforts Victor remained unresponsive. Victor's watch recorded his fall; he was down for almost 90 minutes before being discovered. It's suspected Victor suffered a heart attack. Victor was in the ICU from June 11 until June 16. His story reminds us to be present in every moment, to appreciate every day and to remember that life can change in an instant. Finally, it reminds us of the importance of living our mission *Healing Experiences for Everyone All the Time*®.





Dashboard



Performance dashboard

Description	Definition	Jun	Apr- Jun	Opportunity	
Stroke	Stroke management compliance	70%	73%	Goal: 100%	
Sepsis	Severe Sepsis and Septic Shock Management bundle compliance	57%	69%	Goal: 76%	
Early Elective Delivery	Percentage of elective deliveries among mothers with uncomplicated pregnancies at 37 and 38 weeks gestation	0%	0%	Goal: 0%	
HAI	Hospital onset MRSA bacteremia	0.00	0.00	Goal: 0	
Readmission	All cause 30 day readmissions	7.12%	8.6%	Goal: 8.0%	
Person Centered flow	Inpatient and outpatient emergency department throughput	517	422	164 *weighted goal	



5th Floor Update



5th Floor Update

- Floor closed on 9/7/22
- Targeted re-opening 9/18/23

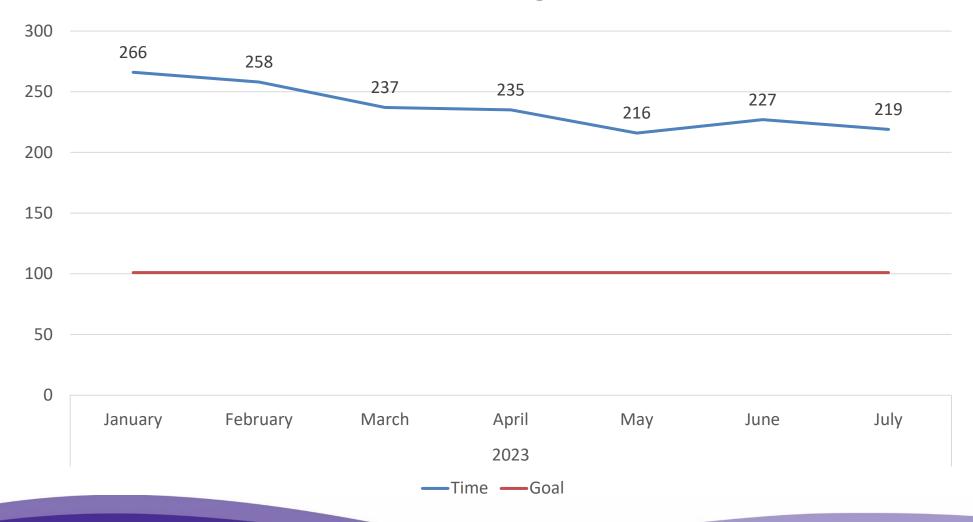


Emergency Department Update

Greg Cuculino, MD, ED Medical Director Ericka Jacobs, MSN, RN, ED Director

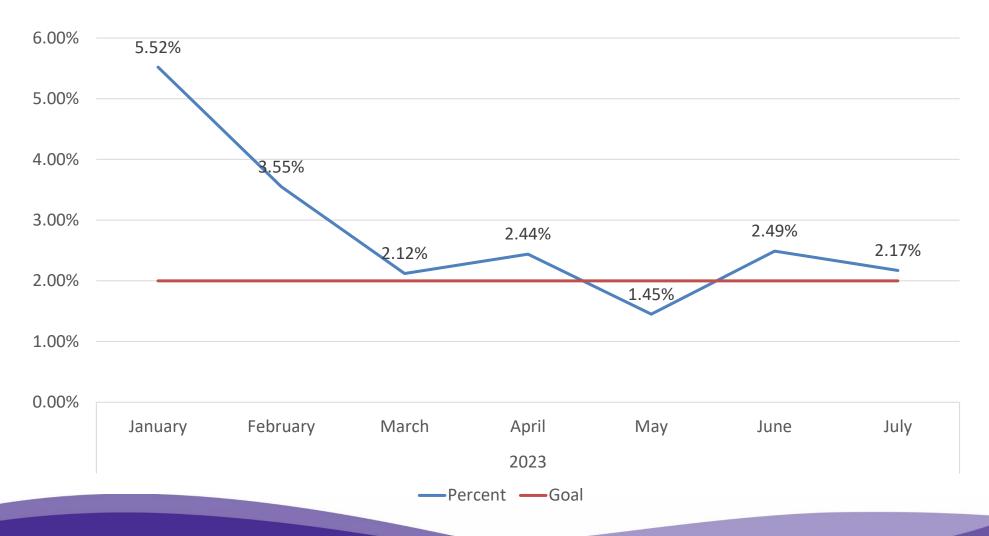


ED Arrival to ED Departure





Left Without Being Seen





Person Experience

- Rounding
- AIDET training
- Sharing positive feedback



Questions?



FINANCE COMMITTEE

Herman A. Cole, Jr. Chairperson
Stan Retz, CPA, Vice Chairperson
Robert L. Jordan, Jr., C.M., (ex-officio)
Jerry Noffel
Billie Fitzgerald
Billy Specht
Maureen Rupe
Christopher Manion, M.D.
Aluino Ochoa, M.D., President/Medical Staff
George Mikitarian, President/CEO (non-voting)

FINANCE COMMITTEE MEETING NORTH BREVARD COUNTY HOSPITAL DISTRICT OPERATING PARRISH MEDICAL CENTER MONDAY, SEPTEMBER 11, 2023 FIRST FLOOR CONFERENCE ROOMS 2/3/4/5 (IMMEDIATELY FOLLOWING QUALITY COMMITTEE)

CALL TO ORDER

- I. Public Comments
- II. Financial Review Mr. Eljaiek
- III. Capital Request, Anesthesia Machines Mr. Graybill

Motion: Recommend the Board of Directors approve the purchase of the replacement of three (3) Anesthesia Machines at a total cost not to exceed the amount of \$140,924.

IV. FY 2023 Major Budget Volume Assumptions and Operating Budget – Mr. Eljaiek

Motion: Recommend the Board of Directors approve the FY 2024 Major Volume Assumptions and the FY 2024 Operating Budget, as presented.

V. Inter-Governmental Transfer – Disproportionate Share – Mr. Eljaiek

Motion: Recommend the Board of Directors to authorize management to enter into a letter of agreement with the Agency for Health Care Administration to fund Medicaid DSH for SFY 2024.

VI. Inter-Governmental Transfer – Low Income Pool – Mr. Eljaiek

Motion: Recommend the Board of Directors to authorize management to enter into a letter of agreement with the Agency for Health Care Administration to fund LIP for SFY 2024.

VII. Inter-Governmental Transfer – Hospital DPP – Mr. Eljaiek

Motion: Recommend the Board of Directors to authorize management to enter into a letter of agreement with the Agency for Health Care Administration to fund Hospital DPP for year 3.

VIII. Inter-Governmental Transfer – Physician DPP – Mr. Eljaiek

Motion: Recommend the Board of Directors to authorize management to enter into a letter of agreement with the Agency for Health Care Administration to fund Physician DPP for SFY 2024.

IX. Recommendation from the Pension Administrative Committee Regarding the Determination of the Plan – Mr. McAlpine

Motion: Recommend the Board of Directors approve the Resolution regarding determination of the Pension Plan as presented.

X. Disposal (All items to be sold, as a package, for FMV)

Motion: To recommend to the Board of Directors to declare the equipment listed in the requests for Disposal of Obsolete or Surplus Property Forms as surplus and obsolete and dispose of same in accordance with FS274.05 and FS274.96.

- XI. Second Public Hearing Date September 25, 2023 at 5:01 p.m. (For Information Only)
- XII. Executive Session (if necessary)

ADJOURNMENT

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MEMORANDUM

To:

Finance Committee

From:

Matthew F. Graybill, Executive Director of Surgical, Emergency and Critical

Care Services/Interim VP, Operations

Subject:

FY23 Capital Budget Contingency Request - Anesthesia Machines

Date:

September 6, 2023

This request is for the capital contingency replacement of three (3) anesthesia machines at Parrish Medical Center (PMC).

A full assessment of our anesthesia machine fleet was performed in 2022, during at which time we had ten (10) functioning units. As of September 2023, PMC currently owns seven (7) functioning machines. The range in age of purchase are between 2006 - 2009.

Based on age, usage, obsolescence and anticipated growth, at this time, we are requesting your approval to replace (3) machines now. This year's request is the first year of a multi-year plan to replace our aging fleet.

Representatives from the Anesthesia, Surgery, Cardiology, Clinical Engineering, Finance, Administration, and more have been involved in the analysis, evaluation, and the decision and we will continue their involvement as we work through this year's project and due diligence of a future year's needs.

Motion: To recommend to the Board of Directors to approve the purchase of the Replacement of three (3) Anesthesia Machines at a total cost not to exceed the amount of \$140,924.



MEMORANDUM

DATE: September 11, 2023

TO: Finance Committee

FROM: Lester Eljaiek, CFO 28

SUBJECT: FY 2024 Operating Budget

Attached are the Major Volume Assumptions and Overview for the FY 2024 Operating Budget.

Highlights of the proposed FY 2024 Operating Budget include:

Total Operating Revenue: = \$157.3M
 Total Expenses: = \$143.2M

• Hospital Operating Margin: = 9%

Major Budget Volume Assumptions

The Major Budget Volume Assumptions are the key drivers of our budget; modeling to forecast future volumes based upon historical trends and industry analyses. The volume indicators will drive the revenue and a majority of the expense items, including FTEs (Full-time equivalents). These volumes are linked to individual departments' budget, so any change in the major assumptions will affect all departments that would be impacted by that change.

Operating Budget

The Major Budget Volume Assumptions referred to above are the basis for the FY 2024 operating budget.

The following motion is requested for approval:

Motion: Recommend the Board of Directors approve the FY 2024 Major Volume Assumptions and the FY 2024 Operating Budget as presented.

Should you have any questions or need additional information, please do not hesitate to contact me at <u>Lester.Eljaiek@Parrishmed.com</u> or (321) 268-6111. Thank you for your attention in this matter.

Attachments

PARRISH HEALTHCARE BUDGET OVERVIEW INFORMATION SHEET FOR FY 2023 PROJECTED AND FY 2024 BUDGET

	PROJECTED	BUDGET
	9/30/2023	9/30/2024
STATISTICAL DATA		
Patient Days	21,581	21,096
Adjusted Patient Days	64,147	62,920
Admissions	4,488	4,910
Adjusted Admissions	13,340	14,644
Average Length of Stay (Days)	4.81	4.30
Average Daily Census	59.1	57.6
Emergency Department Visits	29,844	30,595
Outpatient Volumes	81,984	88,347
Deliveries Consider the Consideration the Considerati	564	526
Surgical and Special Procedures	5,563	6,061
STAFFING Southelasts		
Full Time Equivalents FINANCIAL OVERVIEW	857	873
Gross Patient Revenue	6E1 701 EE4	606 484 006
	651,781,554	696,481,306
Deductions from Revenue Operating Expenses	511,466,477	540,214,518
Per Adjusted Patient Day:	140,517,152	143,169,700
Revenue	10,161	11.000
Deductions	7,973	11,069
Operating Expenses	2,191	8,586
Per Adjusted Admissions:	2,191	2,275
Revenue	48,859	47,560
Deductions	38,341	36,889
Operating Expenses	10,533	9,776
Summary of Deductions from Revenue:		
Medicare	296,894,492	313,582,068
Medicaid	71,376,890	75,388,777
HMO/PPO	62,291,682	65,792,916
Community Care	26,153,365	27,623,370
Bad Debts	6,894,965	7,282,511
Other	47,855,083	50,544,876
Total Deductions from Revenue	511,466,477	540,214,518

PARRISH MEDICAL CENTER MAJOR VOLUME ASSUMPTIONS FOR FY 2023 PROJECTION AND FY 2024 BUDGET

	Actual 2022	Budget 2023	Actual 6 Months 2022	Actual 6 Months 2023	Projected 2023	Budget 2024	% Variance Projected to Budget
A. INPATIENT UTILIZATION HISTORY AN				A-0-1-0		2024	to budget
1. Admissions							
Total Adult/Ped	4,818	5,382	2,461	2,231	4,488	4,910	9.4%
Newborn	533	521	244	273	564	526	-6.7%
1a. Admissions by Payor							
Medicare	2,818	3,207	1,457	1,231	2,471	2,703	
Medicaid	674	736	337	335	689	2, 753	
Managed Care	690	787	350	363	735	804	
Other	636	652	317	302	592	648	
Total	4,818	5,382	2,461	2,231	4,488	4,910	9.4%
2. Patient Days							
Total Adult/Ped	26,771	25,300	13,866	10,643	21,581	21,096	-2.2%
Newborn	1,218	1,066	570	579	1,181	1,106	
		•	570	373	1,101	1,100	-6.4%
3. Total Average LOS	5.6	4.7	5.6	4.8	4.8	4.3	-10.6%
4. Average Daily Census - Inpatient	73	69	76	59	59	58	-2.5%
Average Daily Census - Observation	18	17	17	17	17	15	-13.0%
5. Inpatient Surgery	1,066	1,032	480	526	1,061	1,161	9.4%
6. Inpatient Special Procedures	587	593	278	219	398	435	9.4%
7. Inpatient Cardiac Caths	362	415	194	192	376	411	9.4%
B. OUTPATIENT UTILIZATION HISTORY A	ND BUDGETED	GOALS	· .				
1. Observation Patients - Discharges	2,854	2,662	1,423	1,327	2,657	2,694	1.4%
2. Emergency Room Visits	29,629	30,168	14,255	15,120	29,844	30,595	2.5%
3. Outpatient Lab/Diagnostic/Other	!						
Total Lab/Diagnostic/Other Svcs.	70,586	69,484	35,860	35,209	72,463	76,004	4.9%
4. Outpatient Rehab Services							
Total Outpatient Rehab Services	7,073	10,757	3,820	5,481	9,521	12,343	29.6%
5. Outpatient Surgery	2,234	1,974	909	1,039	2,116	2,429	14.8%
6. Outpatient Special Procedures	1,925	2,052	860	994	1,988	2,036	2.4%
7. Outpatient Cardiac Caths	579	727	288	381	773	831	7.5%



MEMORANDUM

DATE:

September 11, 2023

TO:

Finance Committee

FROM:

Lester Eljaiek, CFO 28

SUBJECT:

Inter-Governmental Transfer (IGT)

Medicaid Disproportionate Share Hospital (DSH) - SFY 2024

The State of Florida, Agency for Health Care Administration (AHCA) will present a Letter of Agreement (LOA) for Parrish Medical Center to provide an inter-governmental transfer (IGT) for funding of the State Fiscal Year 2024 Medicaid Disproportionate Share program (Medicaid DSH).

Medicaid DSH represents funds for hospitals providing a disproportionate share of Medicaid or charity care services.

AHCA has informed Parrish Medical Center that it can expect to receive Medicaid DSH payment for SFY 2024.

Upon receipt of the LOA, the signed version is due to be returned to the State no later than October 1, 2023.

Motion: To recommend to the Board of Directors to authorize management to enter into a letter of agreement with the Agency for Health Care Administration to fund Medicaid DSH for SFY 2024.

Should you have any questions or concerns, please feel free to contact me @ (321) 268-6111 or e-mail me @ Lester.Eljaiek@Parrishmed.com.

LE/tfm



MEMORANDUM

DATE:

September 11, 2023

TO:

Finance Committee

FROM:

Lester Eljaiek, CFO 48

SUBJECT:

Inter-Governmental Transfer (IGT)

Medicaid Low Income Pool (LIP) – SFY 2024

The State of Florida, Agency for Health Care Administration (AHCA) will present a Letter of Agreement (LOA) for Parrish Medical Center to provide an inter-governmental transfer (IGT) for funding of the State Fiscal Year 2024 Medicaid Low Income Pool program (Medicaid LIP).

The net LIP amount Parrish Medical Center receives is a function of the estimated cost of charity care provided. Changes in the level of charity care and the related estimated costs can cause the net LIP amount to vary year to year.

AHCA has informed Parrish Medical Center that it can expect to receive Medicaid LIP payment for SFY 2024.

Upon receipt of the LOA, the signed version is due to be returned to the State no later than October 1, 2023.

Motion: To recommend to the Board of Directors to authorize management to enter into a letter of agreement with the Agency for Health Care Administration to fund LIP for SFY 2024.

Should you have any questions or concerns, please feel free to contact me @ (321) 268-6111 or e-mail me @ Lester.Eljaiek@Parrishmed.com.

LE/tfm



MEMORANDUM

DATE:

September 11, 2023

TO:

Finance Committee

FROM:

Lester Eljaiek, CFO 48

SUBJECT:

Inter-Governmental Transfer (IGT)

Medicaid Directed Payment Program (DPP)

Rate Year 3

The State of Florida, Agency for Health Care Administration (AHCA) will present a Letter of Agreement (LOA) for Parrish Medical Center to provide an inter-governmental transfer (IGT) for funding of Year 3 of the Medicaid Hospital Directed Payment Program (Hospital DPP).

The Direct Payment Program provides funding for hospitals that provide inpatient and outpatient services to Medicaid managed care enrollees. This funding to be determined includes a combination of both IGTs and federal dollars.

AHCA has informed Parrish Medical Center that it can expect to receive DPP payments for Year 3 of the program which is designed to reduce the shortfall of payments received as compared to the cost incurred for services provided to Medicaid Managed Care patients.

Upon receipt of the LOA, the signed version is due to be returned to the State no later than October 1, 2023.

Motion: To recommend to the Board of Directors to authorize management to enter into a letter of agreement with the Agency for Health Care Administration to fund Hospital DPP for Year 3.

Should you have any questions or concerns, please feel free to contact me @ (321) 268-6111 or e-mail me @ Lester.Eljaiek@Parrishmed.com.

LE/tfm



MEMORANDUM

DATE:

September 11, 2023

TO:

Finance Committee

FROM:

Lester Eljaiek, CFO 28

SUBJECT:

Inter-Governmental Transfer (IGT)

Medicaid Physician Directed Payment Program (Physician DPP) - SFY 2024

The State of Florida, Agency for Health Care Administration (AHCA) will present a Letter of Agreement (LOA) for Parrish Medical Center to provide an inter-governmental transfer (IGT) for funding of the Medicaid Physician Directed Payment Program (Physician PHP) for SFY 2024.

SFY 2024 is the third year of the Physician DPP program in the State of Florida. Physician DPP provides supplemental payments to public hospital and is designed to reduce the shortfall of payments received as compared to the cost incurred for physician services provided to Medicaid Managed Care patients.

Upon receipt of the LOA, the signed version is due to be returned to the State no later than October 1, 2023.

Motion: To recommend to the Board of Directors to authorize management to enter into a letter of agreement with the Agency for Health Care Administration to fund Physician DPP for SFY 2024.

Should you have any questions or concerns, please feel free to contact me @ (321) 268-6111 – or e-mail me @ <u>Lester.Eljaiek@Parrishmed.com</u>.

LE/tfm

NORTH BREVARD COUNTY HOSPITAL DISTRICT (NBMS) OPERATING AS PARRISH MEDICAL CENTER TITUSVILLE, FLORIDA

Request for Disposal of Obsolete or Surplus Property

The assets listed below are considered obsolete, inefficient, or have ceased to serve any useful function. Board approval for disposal is requested.

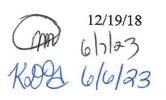
Asset Description	Asset Control	Purchase	Purchase	CE	Reason for	Net Book Value	Dept
	KN#	Date	Am ount	#	Disposal	(Provided by Finance)	#
Exam Room 1 Power Exam Table - Drawer Heater/Stitched Upholstery Top-Midmark/Ritter		2015			Ceased to serve	\$0.00	2.996
Exam Room 1 Chair - Metal Tube Legs/No Arms/Half- Back-Steelcase		2015			Ceased to serve	\$0.00	2.996
Exam Room 1 Physician Exam Stool - Rolling/5 Plastic Leg-Medline		2015			Ceased to serve	\$0.00	2.996
Exam Room 1 Treatment/Storage Cabinet - Mobile/2 Door/2 Drawer/Laminate-Midmark		2015			Ceased to serve	\$9.00	2.996
Exam Room 1 Glove Box Holder - Wire/3 Box-		2015			Ceased to serve	\$0.00	2.996
Exam Room 2 Power Exam Table - Drawer Heater/Stitched Upholstery Top-Midmark/Ritter		2015	·-		Ceased to serve	\$0.00	2.996
Exam Room 2 Ophthalmoscope, Otoscope, & Wall Transformer-Medline		2015			Ceased to serve	\$0.00	2.996
Exam Room 2 Chair - Metal Tube Legs/No Arms/Half- Back-Steelcase		2015			Ceased to serve	\$0.00	2.996
Exam Room 2 Physician Exam Stool - Rolling/5 Plastic Leg-Medline		2015			Ceased to serve	\$0.00	2.996
Exam Room 2 Treatment/Storage Cabinet - Mobile/2 Door/2 Drawer/Laminate-Midmark		2015			Ceased to serve	\$0.00	2.996
Exam Room 2 Glove Box Holder - Wire/3 Box-		2015			Ceased to serve	\$0.00	2.996
Exam Room 3 Power Exam Table - Drawer Heater/Stitched Upholstery Top-Midmark/Ritter		2015			Ceased to serve	\$0.00	2.996
Exam Room 3 Ophthalmoscope, Otoscope, & Wall Transformer-Medline		2015			Ceased to serve	\$0.00	2.996
Exam Room 3 Chair - Metal Tube Legs/No Arms/Half- Back-Steelcase		2015	<u></u>		Ceased to serve	\$0.00	2.996
Exam Room 3 Physician Exam Stool - Rolling/5 Plastic Leg-Medline		2015			Ceased to serve	\$0.00	2.996

12/19/18

Exam Room 3 Treatment/Storage Cabinet - Mobile/2 Door/2 Drawer/Laminate-Midmark	2015	Ceased to serve	\$0.00	2.996
Exam Room 3 Glove Box Holder - Wire/3 Box-	2015	Ceased to serve	\$0.00	2.996
Exam Room 4 Chair - Metal Tube Legs/No Arms/Half- Back-Steelcase	2015	Ceased to serve	\$0.00	2.996
Exam Room 4 Physician Exam Stool - Rolling/5 Plastic Leg-Medline	2015	Ceased to serve	\$0.00	2.996
Exam Room 4 Treatment/Storage Cabinet - Mobile/2 Door/2 Drawer/Laminate-Midmark	2015	Ceased to serve	\$0.00	2.996
Exam Room 4 Glove Box Holder - Wire/3 Box-	2015	Ceased to serve	\$0.00	2.996
Procedure Room Chair - Metal Tube Legs/No Arms/Half- Back-Steelcase	2015	Ceased to serve	\$0.00	2.996
Procedure Room Physician Exam Stool - Rolling/5 Plastic Leg-Medline	2015	Ceased to serve	\$0.00	2.996
Procedure Room Exam Light w/ Stationary Stand - Halogen-Welch Allyn	2015	Ceased to serve	\$0.00	2.996
Procedure Room Treatment/Storage Cabinet - Mobile/2 Door/2 Drawer/Laminate-Midmark	2015	Ceased to serve	\$0.00	2.996
Procedure Room Glove Box Holder - Wire/3 Box-	2015	Ceased to serve	\$0.00	2.996
X-Ray Room X-Ray System-Toshiba - T.Rad Plus	2015	Ceased to serve	\$0.00	2.996
X-Ray Room w/ Generator-Toshiba	2015	Ceased to serve	\$0.00	2.996
X-Ray Room w/ Control Station-	2015	Ceased to serve	\$0.00	2.996
X-Ray Room w/ Patient Table-Toshiba	2015	Ceased to serve	\$0.00	2.996
X-Ray Room w/Floor Tube Stand-Toshiba	2015	Ceased to serve	\$0.00	2.996
X-Ray Room w/ Collimator-Midmark	2015	Ceased to serve	\$0.00	2.996
X-Ray Room w/ X-Ray Tubes & Tube Holder-	2015	Ceased to serve	\$0.00	2.996
X-Ray Room w/ Wall Bucky-Toshiba	2015	Ceased to serve	\$0.00	2.996
X-Ray Room w/ Digital DR Detector Panel w/Charger- Fujifilm	2015	Ceased to serve	\$0.00	2.996
X-Ray Room w/ Computer-	2015	Ceased to serve	\$0.00	2.996
X-Ray Room w/ Monitor, Keyboard & Mouse-	2015	Ceased to serve	\$0.00	2.996
X-Ray Room Lead Apron & Glove Combination Rack-	2015	Ceased to serve	\$0.00	2.996
X-Ray Room Lead Apron Protective Garment-Henry Schein	2015	Ceased to serve	\$0.00	2.996

Hallway Patient Vital Signs Monitor w/ Rolling Stand & Basket - NIBP-Welch Allyn	d & 2015 Ceased to serve		\$0.00	2.996
Waiting Room Chair - Metal Tube Legs/No Arms/Half- Back-Steelcase	2015	Ceased to serve	\$0.00	2.996
Waiting Room Dual Chair - Wood Arms & Legs/Vinyl- Steelcase	2015	Ceased to serve	\$0.00	2.996

Department Director:
EMC Member: This McAGiga 1
President/CEO:
VP Finance Signature // 6/15/23



NORTH BREVARD MEDICAL SUPPORT, INC FIXED ASSETS, ACCUMULATED DEPRECIATION, AND CIP SCHEDULE FISCAL YEAR 2023

Date of							FY2023			
Purchase	Description	Category	Cost Basis	Life (Mos)	Life (Yr)	Monthly Depr	Apr-23	Accum DPR	Book Value M/E	
5/1/2014	PMGD Furniture & Equipment	Furn & Equip	66,098.15	60	5	1,101.64	-	66,098.15	1	
	Located: PMGD 3045 Columbia Blvd, #108A, Titusville									

DATE: 05/17/23 @ 1514 Parrish Medical Center GL *Live* PAGE 1 USER: FRANZAL DETAIL TRIAL BALANCE

JAN 14 - DEC 16 FINAL

Round Money: 0.01

				FROM . 2.118 2.128		THRU ACCOUNT 2.118.025 2.128.050				
ACCOUNT	JOURNAL	DATE BCH EN	NTRY DEBITS	CREDITS	DESCRIPTION	OPEN	TOTAL DEBITS	TOTAL CREDITS	NET CHANGE	CLOSE
2.118.025	- NBMS MOVE	EQUIP-NBMS			JAN 14	806,848.06		105.00		
	GEN	01/31/14 33 5		185.00		BLUM FURNITURE PURCHASE	JANUARY	185.00	-185.00	806,663.06
			(185.00						
				103.00	FEB 14	806,663.06			0.00	806,663.06
					MAR 14	806,663.06			0.00	806,663.06
1					APR 14	806,663.06			0.00	806,663.06
					MAY 14	806,663.06			0.00	806,663.06
	are in				JUN 14	806,663.06	64,950.65		64,950.65	871,613.71
Ì	GEN GEN	06/29/14 39 1- 06/29/14 39 1-				MG DIAGNOSTICS AND TFP P MG DIAGNOSTICS AND TFP P				
			64,950.65							
			64,930.63		JUL 14	871,613.71			0.00	871,613.71
1					AUG 14	871,613.71			0.00	871,613.71
					SEP 14	871,613.71	46,804.11		46,804.11	918,417.82
	GEN	09/30/14 38 1-			TO CAPITALIZE P	MGD & TFP PHONE SEPT 14	17,17,19		40,004.11	210,417.02
1	GEN	09/30/14 38 1-			TO CAPITALIZE P	MGD & TFP PHONE SEPT 14				
	GEN	09/30/14 18 41				FROM PMC TO NBMS 916.140				
	ACCRUAL	09/30/14 18 1-	23,900.00		TO CAPITALIZE U	LTRASOUND AT PARRISH MUL	TI- SEPT 14			
			46,804.11							
				JAN 14 -	- SEP 14	806,848.06	111,754.76	185.00	111,569.76	918,417.82
					OCT 14	918,417.82	23,900.00	23,900.00	0.00	918,417.82
	ACCRUAL	09/30/14 21 1-		23,900.00	TO CAPITALIZE UI	LTRASOUND AT PARRISH MULT	TI- SEPT 14			
	PAYABLES	10/28/14 1 51	23,900.00			521154 F# SYSTEM R# NBMS				
					Vendor: GE HEALT	THCARE				
			23,900.00	23,900.00						
1					NOV 14	918,417.82			0.00	918,417.82
1					DEC 14	918,417.82			0.00	918,417.82
1					JAN 15	918,417.82			0.00	918,417.82
					FEB 15	918,417.82			0.00	918,417.82
1					MAR 15 APR 15	918,417.82			0.00	918,417.82
Ī					MAY 15	918,417.82 918,417.82			0.00	918,417.82
1					JUN 15	918,417.82			0.00	918,417.82
1					JUL 15	918,417.82	23,670.00		0.00 23,670.00	918,417.82
	GEN	07/31/15 39 3-	23,670.00			LAGAGREN FFE TO ASSET A			23,670.00	942,087.82
			23,670.00							
l					AUG 15	942,087.82	43,937.00		43,937.00	986,024.82

NORTH BREVARD COUNTY HOSPITAL DISTRICT OPERATING PARRISH MEDICAL CENTER TITUSVILLE, FLORIDA

Request for Disposal of Obsolete or Surplus Property

Net Book Value

The assets listed below are considered obsolete, inefficient, or have ceased to serve any useful function. Board approval for disposal is requested.

Purchase

Asset Control Purchase

Asset Description	KN#	Date	Amount	CE#	Reason for Disposal	(Provided by Finance)	Dept. #
Siemens mobilette X- Ray	KN028493	8/8/2005	35,943.00	PMC01482	Portable X-Ray no longer function. Obsolete, End of life.	-0-	1.421 Radiology
					7		
Requesting Department	Radiology			Departmen	t Director		maring G
Net Book Value (Finance	W. tr	My 21	28/23	EMC Mem	ber BD	12.21.23	2/20/27
Sr. VP Finance/CFO		U	1 C 2000	President/C	CEO	11/1	
Board Approval: (Date)					1/2/11/1	615/23	 :
Requestor Notified Finan					W ***		
Asset Disposed of or Dor							
Removed from Asset List	t (Finance)						
Requested Public Entity f	for Donation						
Entity Contact							
Telephone							



DATE: 02/21/23 @ 1702 Parrish Medical Center FA *Live* PAGE 1 USER: FRANZAL CURRENT VALUES REPORT CREATED BY USER: FRANZAL FROM FACILITY: SYSTEM FROM ASSET NUMBER: KN028493 FROM ASSET CLASS: BEGINNING FROM DEPARTMENT: BEGINNING THRU FACILITY: SYSTEM THRU ASSET CLASS: END THRU ASSET NUMBER: KN028493 THRU DEPARTMENT: END FROM STATUS DATE: BEGINNING FROM ACQUIRED DATE: BEGINNING FROM RETIRE DATE: BEGINNING FROM RETIRE TYPE: BEGINNING FROM RETIRE TYPE DATE: THRU STATUS DATE: END THRU ACQUIRED DATE: END THRU RETIRE DATE: END THRU RETIRE TYPE: END TERU RETIRE TYPE DATE: FACILITY: SYSTEM DEPARTMENT: 1.421 1 RADIOLOGY NUMBER DESCRIPTION LIFE STATUS STS DATE ACQ DATE RET DATE COST BOOK CLASS: MEQ-HOSP MOVEABLE EQUIP - HOSPITAL KN028493 MOBILETTE XP HYBIRD PORTABLE X-RAY MACHINE (PRO ACTIVE 09/08/05 08/08/05 35943.00 0.00 35943.00 0.00

TOTAL FOR DEPARTMENT:

35943.00

0.00



Finance Committee

FYTD July 31, 2023 – Performance Dashboard

Indicator	FYTD 2023 Actual	FYTD 2023 Budget	FYTD 2022 Actual
IP Admissions	3,740	4,491	4,039
LOS	4.8	4.7	5.6
Surgical Cases	4,648	4,699	4,844
ED Visits	24,870	25,167	24,558
OP Volumes	68,320	66,913	65,064
Hospital Margin %	0.58%	11.12%	3.55%
Investment Income \$	\$9.3 Million	\$2.8 Million	-\$5.5 Million



EXECUTIVE COMMITTEE

Stan Retz, CPA, Chairman
Robert L. Jordan, Jr., C.M.
Herman A. Cole, Jr.
Elizabeth Galfo, M.D.
Maureen Rupe
George Mikitarian, President/CEO (non-voting)

DRAFT AGENDA
EXECUTIVE COMMITTEE
NORTH BREVARD COUNTY HOSPITAL DISTRICT
OPERATING
PARRISH MEDICAL CENTER
MONDAY, SEPTEMBER 11, 2023
FIRST FLOOR, CONFERENCE ROOM 2/3/4/5
IMMEDIATELY FOLLOWING FINANCE COMMITTEE

CALL TO ORDER

- I. Reading of the Huddle
- II. Attorney Report Mr. Boyles
- III. Other
- IV. Executive Session (if needed)

ADJOURNMENT

NOTE: IF A PERSON DECIDES TO APPEAL ANY DECISION MADE BY THE BOARD WITH RESPECT TO ANY MATTER CONSIDERED AT THIS MEETING, HE/SHE WILL NEED A RECORD OF PROCEEDINGS AND, FOR SUCH PURPOSES, MAY NEED TO ENSURE A VERBATIM RECORD OF THE PROCEEDINGS IS MADE AND THAT THE RECORD INCLUDES TESTIMONY AND EVIDENCE UPON WHICH THE APPEAL IS TO BE BASED.

PERSONS WITH A DISABILITY WHO NEED A SPECIAL ACCOMMODATION TO PARTICIPATE IN THIS PROCEEDING SHOULD CONTACT THE ADMINISTRATIVE OFFICES, AT 951 NORTH WASHINGTON AVENUE, TITUSVILLE, FLORIDA 32796, AT LEAST FORTY-EIGHT (48) HOURS PRIOR TO THE MEETING. FOR INFORMATION CALL (321) 268-6110.

THIS NOTICE WILL FURTHER SERVE TO INFORM THE PUBLIC THAT MEMBERS OF THE BOARD OF DIRECTORS OF NORTH BREVARD MEDICAL SUPPORT, INC. MAY BE IN ATTENDANCE AND MAY PARTICIPATE IN DISCUSSIONS OF MATTERS BEFORE THE NORTH BREVARD COUNTY HOSPITAL DISTRICT BOARD OF DIRECTORS EXECUTIVE COMMITTEE. TO THE EXTENT OF SUCH DISCUSSIONS, A JOINT PUBLIC MEETING OF THE NORTH BREVARD COUNTY HOSPITAL DISTRICT BOARD OF DIRECTORS EXECUTIVE COMMITTEE AND NORTH BREVARD MEDICAL SUPPORT, INC. SHALL BE CONDUCTED.

EDUCATION COMMITTEE

Billie Fitzgerald, Chairperson
Maureen Rupe, Vice Chairperson
Robert L. Jordan, Jr., C.M. (ex-officio)
Ashok Shah, M.D.
Stan Retz, CPA
Elizabeth Galfo, M.D.
Herman A Cole, Jr.
Jerry Noffel
Billy Specht
Aluino Ochoa, M.D.
George Mikitarian, President/CEO (Non-voting)

NORTH BREVARD COUNTY HOSPITAL DISTRICT OPERATING PARRISH MEDICAL CENTER EDUCATIONAL, GOVERNMENTAL AND COMMUNITY RELATIONS COMMITTEE MONDAY, SEPTEMBER 11, 2023 IMMEDIATELY FOLLOWING EXECUTIVE SESSION FIRST FLOOR CONFERENCE ROOM 2/3/4/5

CALL TO ORDER

- I. New Equipment Update Dr. Janardhan
- II. Other
- V. Executive Session (if necessary)

ADJOURNMENT

NOTE: IF A PERSON DECIDES TO APPEAL ANY DECISION MADE BY THE EDUCATION COMMITTEE WITH RESPECT TO ANY MATTER CONSIDERED AT THIS MEETING, HE/SHE WILL NEED A RECORD OF PROCEEDINGS AND, FOR SUCH PURPOSES, MAY NEED TO ENSURE A VERBATIM RECORD OF THE PROCEEDINGS IS MADE AND THAT THE RECORD INCLUDES TESTIMONY AND EVIDENCE UPON WHICH THE APPEAL IS TO BE BASED.

PERSONS WITH A DISABILITY WHO NEED A SPECIAL ACCOMMODATION TO PARTICIPATE IN THIS PROCEEDING SHOULD CONTACT THE ADMINISTRATIVE OFFICES AT 951 NORTH WASHINGTON AVENUE, TITUSVILLE, FLORIDA 32796, AT LEAST FORTY-EIGHT (48) HOURS PRIOR TO THE MEETING. FOR INFORMATION CALL (321) 268-6110.

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ADVANCED THERAPIES FOR ATRIAL FIBRILLATION

Ajit Janardhan, MD, PhD, FHRS, FACC Cardiac Electrophysiology Parrish Medical Group

OUTLINE

What is Atrial Fibrillation (AF)?

Why is AF bad?

How is AF treated?

OUTLINE

• What is Atrial Fibrillation (AF)?

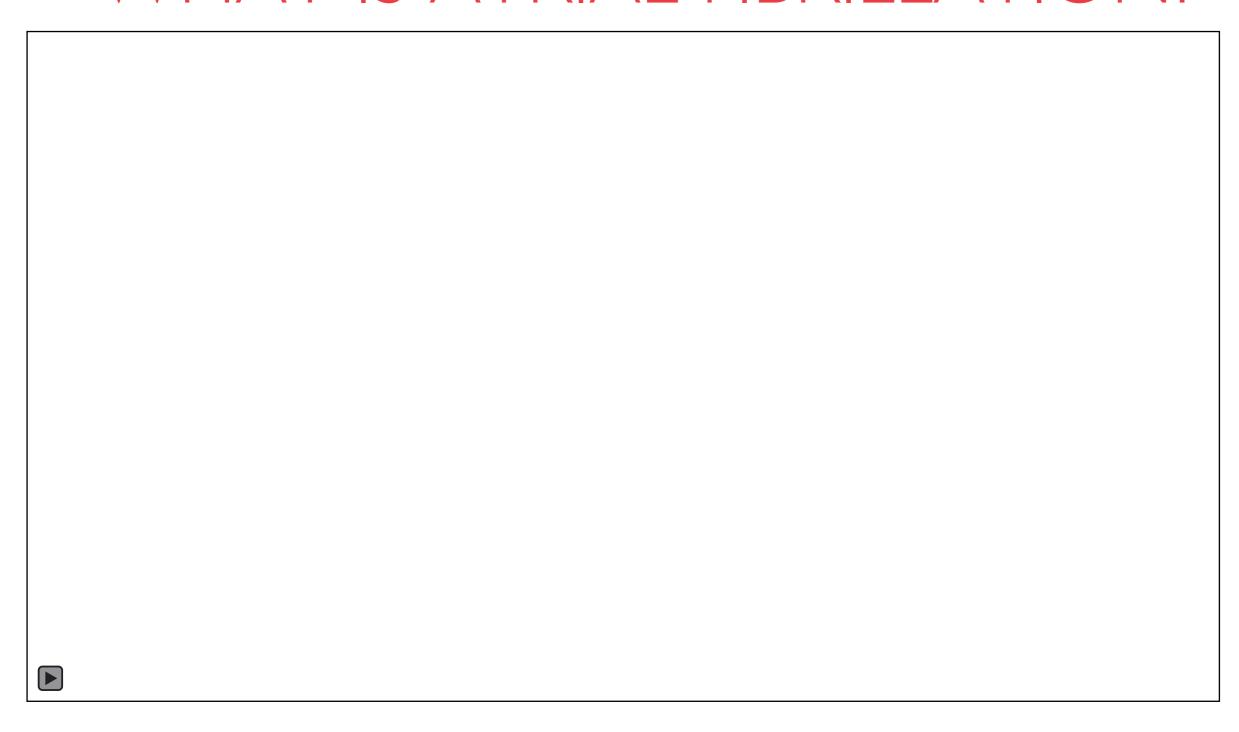
Why is AF bad?

How is AF treated?

WHAT IS ATRIAL FIBRILLATION?



WHAT IS ATRIAL FIBRILLATION?



OUTLINE

• What is Atrial Fibrillation (AF)?

Why is AF bad?

How is AF treated?

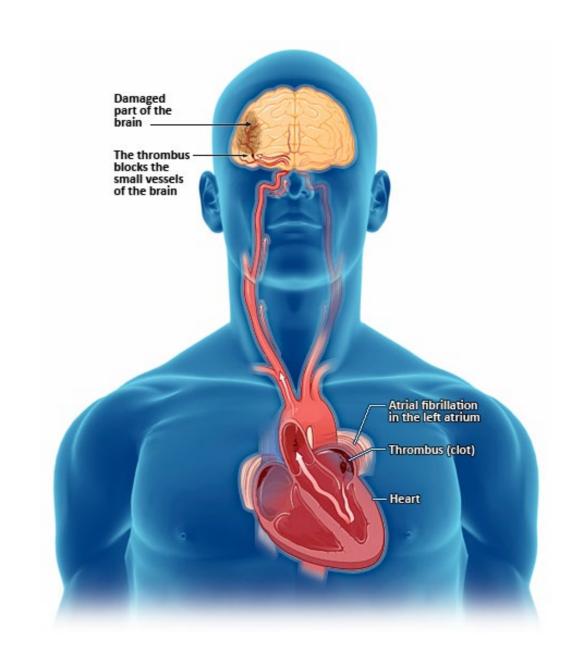
WHY IS AF BAD?

• Symptoms:

- Fatigue, shortness of breath, feeling tired, weakness
- **Palpitations** feeling of "extra" or extremely rapid heartbeats

Complications

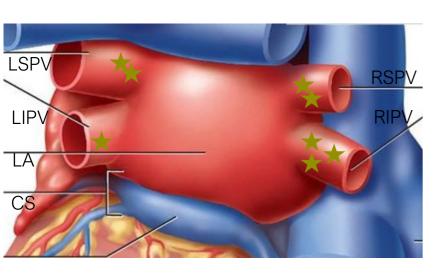
- Blood clots can cause strokes or embolism and damage major organs (kidneys, intestines, etc.)
- Congestive Heart Failure (CHF)



AF IS A CHRONIC, PROGRESSIVE DISEASE

Paroxysmal AF

- AF that starts and stops on its own
- Often highly symptomatic



AF IS A CHRONIC, PROGRESSIVE DISEASE

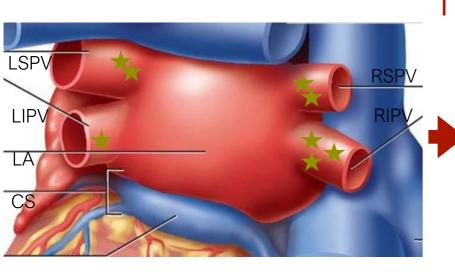
Paroxysmal AF

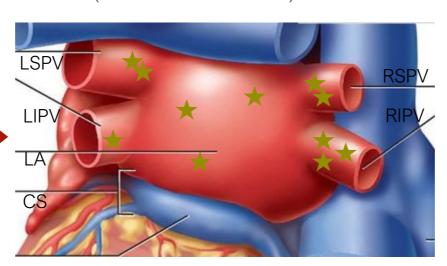
- AF that starts and stops on its own
- Often highly symptomatic



Persistent AF

- AF that lasts longer than a week
- Often requires
 Cardioversion
 (Electric shock)





AF IS A CHRONIC, PROGRESSIVE DISEASE

Paroxysmal AF

- AF that starts and stops on its own
- Often highly symptomatic



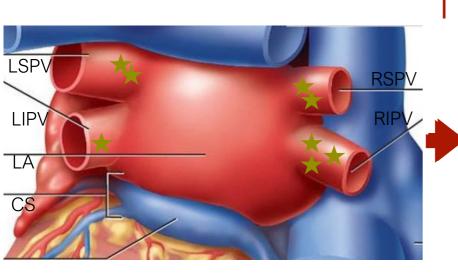
Persistent AF

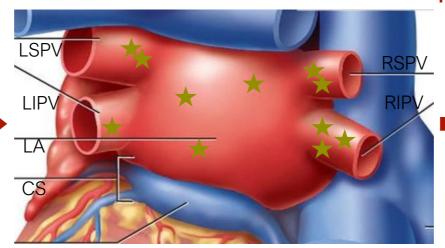
- AF that lasts longer than a week
- Often requires
 Cardioversion (Electric shock)

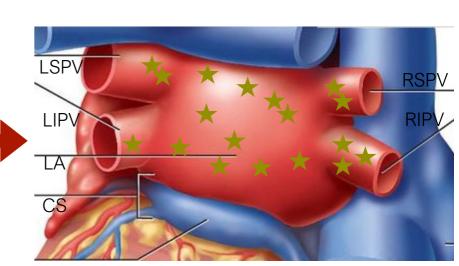


Longstanding Persistent AF

- AF lasting more than ONE year
- "Chronic AF"







OUTLINE

• What is Atrial Fibrillation (AF)?

Why is AF bad?

How is AF treated?

RISK FACTOR REDUCTION FOR AF

- Sleep Apnea
- Blood Pressure
- Blood Sugar
- Moderate Exercise
- Reduce Alcohol
- Weight reduction

JOURNAL OF THE AMERICAN COLLEGE OF CARDIOLOGY
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PUBLISHED BY ELSEVIER INC.

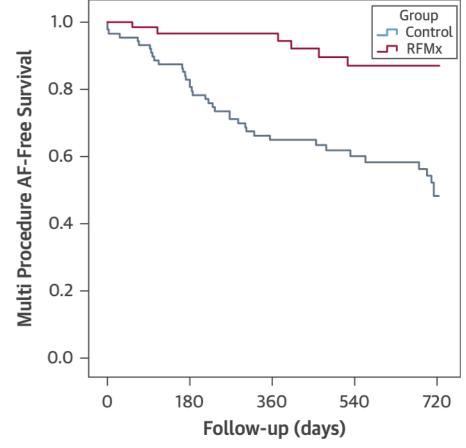
VOL. 64, NO. 21, 2014
ISSN 0735-1097/\$36.00
http://dx.doi.org/10.1016/j.jacc.2014.09.028

Aggressive Risk Factor Reduction Study for Atrial Fibrillation and Implications for the Outcome of Ablation



Rajeev K. Pathak, MBBS,* Melissa E. Middeldorp,* Dennis H. Lau, MBBS, PhD,* Abhinav B. Mehta, MACTST,† Rajiv Mahajan, MD,* Darragh Twomey, MBBS,* Muayad Alasady, MBBS,*† Lorraine Hanley, BSc,* Nicholas A. Antic, MBBS, PhD,‡ R. Doug McEvoy, MBBS, MD,‡ Jonathan M. Kalman, MBBS, PhD,\$ Walter P. Abhayaratna, MBBS, PhD,|| Prashanthan Sanders, MBBS, PhD*



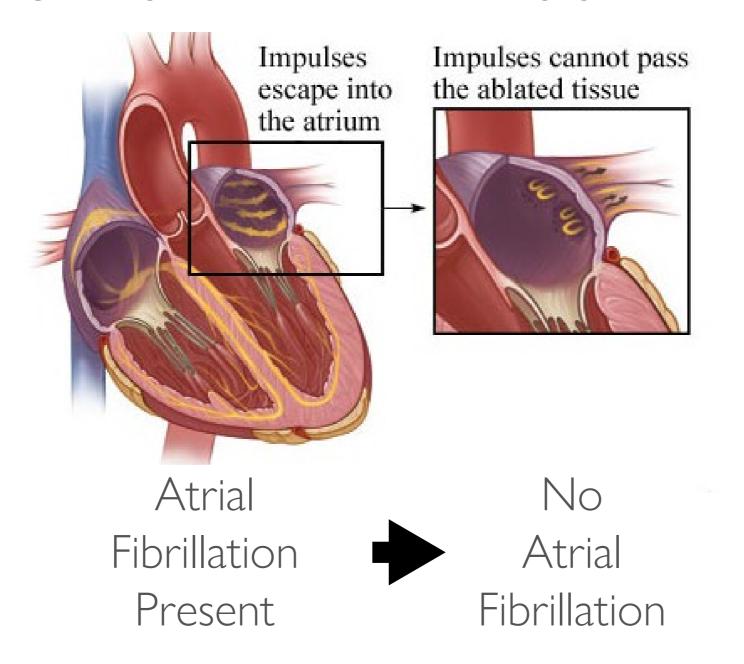


CATHETER ABLATION OF AF

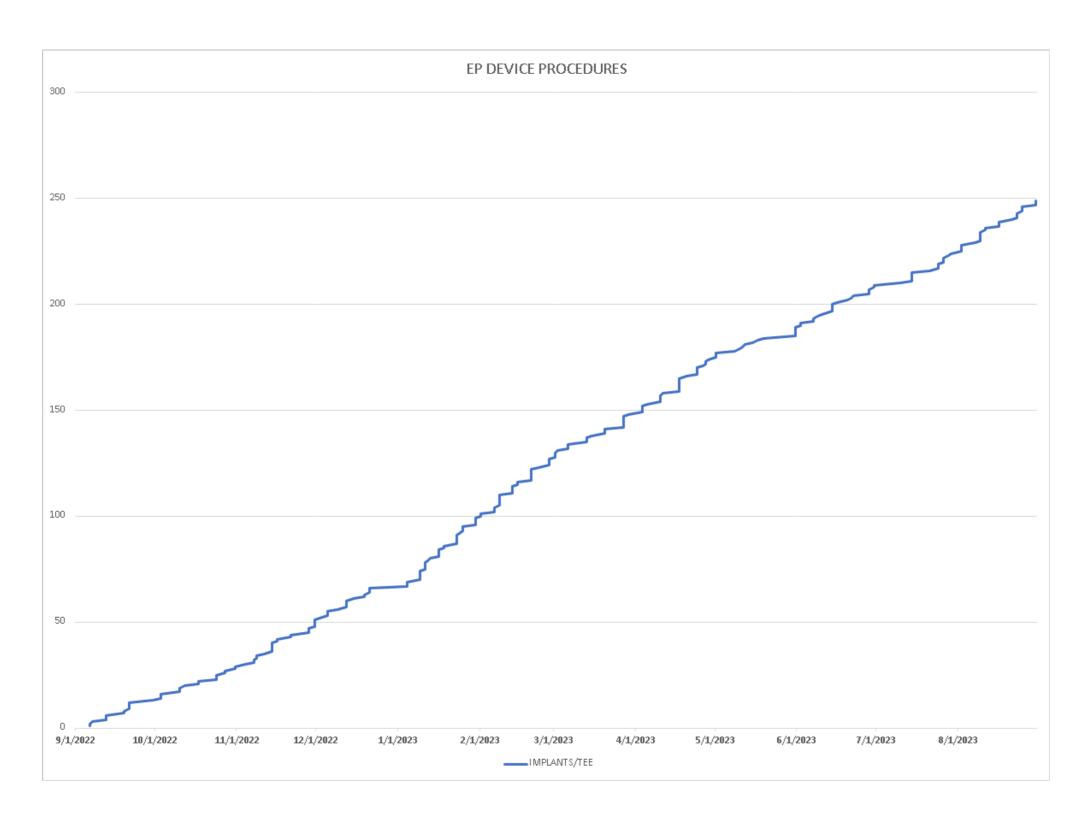


CATHETER ABLATION OF AF

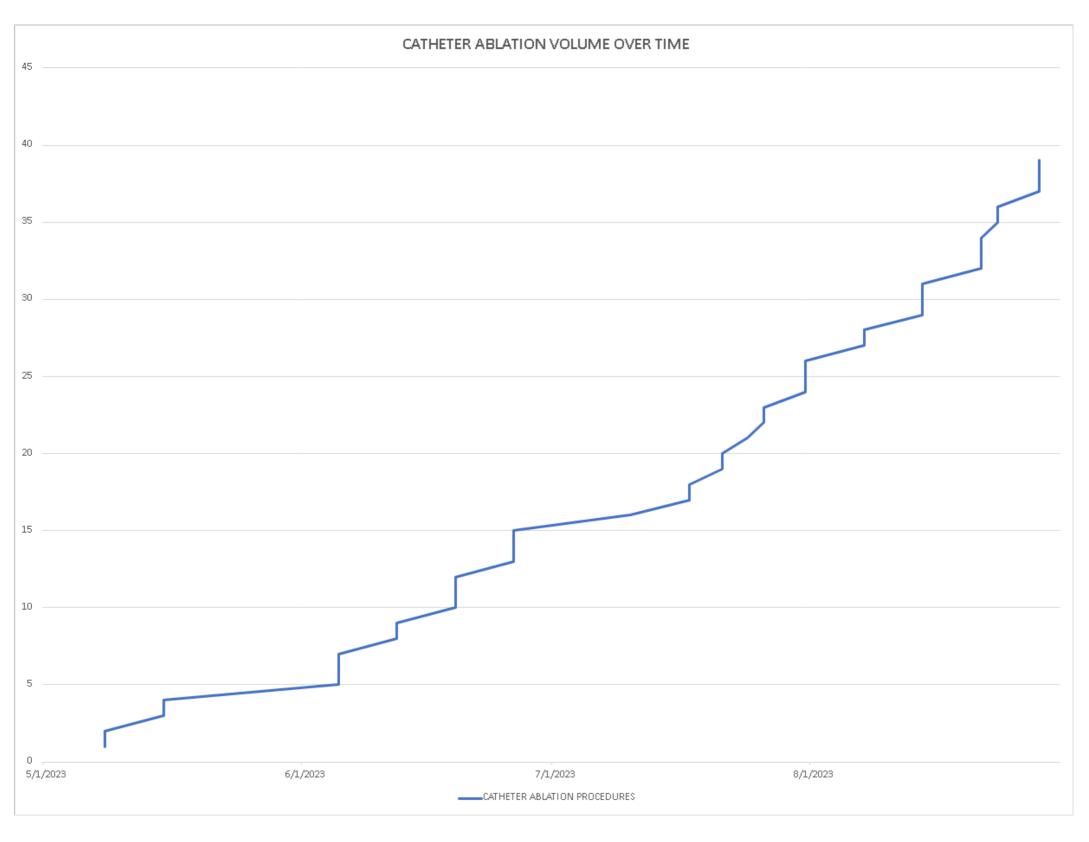
PAROXYSMAL AND PERSISTENT AF



ELECTROPHYSIOLOGY IMPLANT PROCEDURES AT PMC

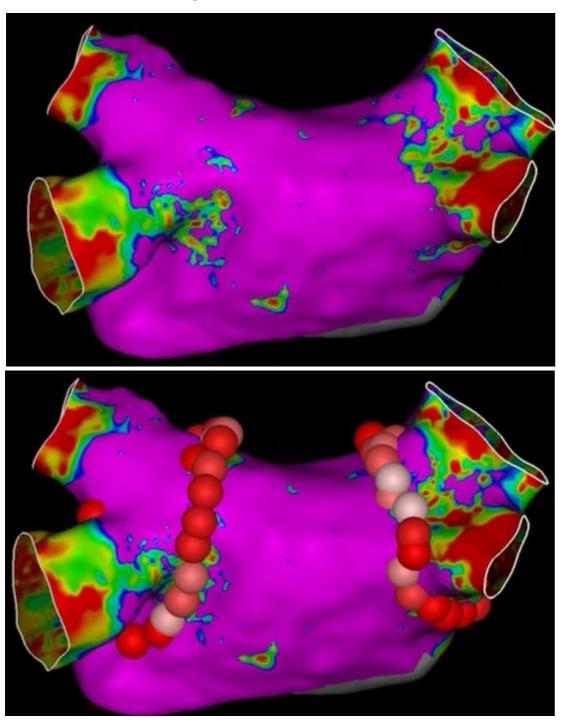


ELECTROPHYSIOLOGY ABLATION PROCEDURES AT PMC

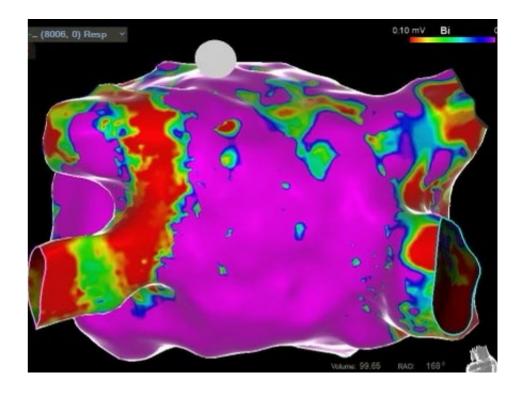


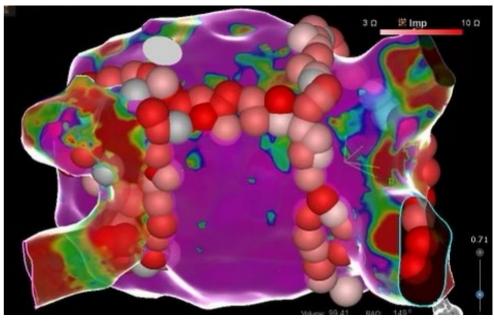
AF DISEASE PROGRESSION

Paroxysmal AF



Persistent AF





CONCLUSIONS

- PMC has improved access to advanced cardiac procedures
- Electrophysiology implant procedures continue to grow
- Catheter ablation is expected to grow faster than implant procedures
- Existing infrastructure has proven to be a bottleneck for growth of important advanced cardiology procedures

THANK YOU!

Ajit Janardhan MD, PhD, FACC, FHRS Cardiac Electrophysiology Parrish Medical Group

DRAFT AGENDA BOARD OF DIRECTORS MEETING - REGULAR MEETING NORTH BREVARD COUNTY HOSPITAL DISTRICT OPERATING

PARRISH MEDICAL CENTER SEPTEMBER 11, 2023

NO EARLIER THAN 2:00 P.M., FOLLOWING THE LAST COMMITTEE MEETING FIRST FLOOR, CONFERENCE ROOM 2/3/4/5

CALL TO ORDER

- I. Pledge of Allegiance
- II. PMC's Vision Healing Families Healing Communities
- III. Approval of Agenda
- IV. Recognitions(s)
 - A. New Providers (memo included)
- V. Open Forum for PMC Physicians
- VI. Public Input and Comments***1
- VII. Unfinished Business***
- VIII. New Business***
 - A. North Brevard Medical Support, Inc, Liaison Report -Mr. Retz
- IX. Medical Staff Report Recommendations/Announcements
 - A. Motion to Recommend the Board of Directors approve to expand the Department of Surgery to include the sub-specialty Oral & Maxillofacial surgery, and adopt the delineated privileges as written and distributed.
- X. Public Comments (as needed for revised Consent Agenda)
- XI. Consent Agenda***
 - A. Finance
 - 1. Motion to recommend the Board of Directors approve the purchase of the replacement of three (3) Anesthesia Machines at a total cost not to exceed the amount of \$140,924.
 - 2. Motion to recommend the Board of Directors approve the FY 2024 Major Volume Assumptions and the FY 2024 Operating Budget, as presented.

- 3. Motion to recommend the Board of Directors to authorize management to enter into a letter of agreement with the Agency for Health Care Administration to fund Medicaid DSH for SFY 2024.
- 4. Motion to recommend the Board of Directors to authorize management to enter into a letter of agreement with the Agency for Health Care Administration to fund LIP for SFY 2024.
- 5. Motion to recommend the Board of Directors to authorize management to enter into a letter of agreement with the Agency for Health Care Administration to fund Hospital DPP for year 3.
- 6. Motion to recommend the Board of Directors to authorize management to enter into a letter of agreement with the Agency for Health Care Administration to fund Physician DPP for SFY 2024.
- 7. Motion to recommend the Board of Directors approve the Resolution regarding determination of the Pension Plan as presented by Finance Committee.
- 8. Motion to recommend to the Board of Directors to declare the equipment listed in the requests for Disposal of Obsolete or Surplus Property Forms as surplus and obsolete and dispose of same in accordance with FS274.05 and FS274.96.

***1 Pursuant to PMC Policy 9500-154:

- > non-agenda items 3 minutes per citizen
- agenda items for board action -- 3 minutes per citizen, permitted prior to board discussion for regular agenda action items and prior to board action on consent agenda
- > 10 minute total per citizen
- > must be related to the responsibility and authority of the board or directly to an agenda item [see items marked ***]

XII. Committee Reports

- A. Quality Committee
- B. Finance Committee
- C. Executive Committee
- D. Educational, Governmental and Community Relations Committee
- E. Planning, Physical Facilities & Properties Committee

BOARD OF DIRECTORS MEETING SEPTEMBER 11, 2023 PAGE 3

- A. Other Related Management Issues/Information
- B. Hospital Attorney Mr. Boyles
- XVI. Other
- XVII. Closing Remarks Chairman
- XVIII. Executive Session (if necessary)

ADJOURNMENT

NOTE: IF A PERSON DECIDES TO APPEAL ANY DECISION MADE BY THE BOARD WITH RESPECT TO ANY MATTER CONSIDERED AT THIS MEETING, HE/SHE WILL NEED A RECORD OF PROCEEDINGS AND, FOR SUCH PURPOSES, MAY NEED TO ENSURE A VERBATIM RECORD OF THE PROCEEDINGS IS MADE AND THAT THE RECORD INCLUDES TESTIMONY AND EVIDENCE UPON WHICH THE APPEAL IS TO BE BASED.

PERSONS WITH A DISABILITY WHO NEED A SPECIAL ACCOMMODATION TO PARTICIPATE IN THIS PROCEEDING SHOULD CONTACT THE ADMINISTRATIVE OFFICES AT 951 NORTH WASHINGTON AVENUE, TITUSVILLE, FLORIDA 32796, AT LEAST FORTY-EIGHT (48) HOURS PRIOR TO THE MEETING. FOR INFORMATION CALL (321) 268-6110.

THIS NOTICE WILL FURTHER SERVE TO INFORM THE PUBLIC THAT MEMBERS OF THE BOARD OF DIRECTORS OF NORTH BREVARD MEDICAL SUPPORT, INC. MAY BE IN ATTENDANCE AND MAY PARTICIPATE IN DISCUSSIONS OF MATTERS BEFORE THE NORTH BREVARD COUNTY HOSPITAL DISTRICT BOARD OF DIRECTORS.

ANY MEMBER OF THE PUBLIC THAT WILLFULLY INTERRUPTS OR DISTURBS A MEETING OF THE BOARD OF DIRECTORS IS SUBJECT TO REMOVAL FROM THE MEETING BY AN OFFICER AND SUCH OTHER ACTIONS AS MAY BE DEEMED APPROPRIATE AS PROVIDED IN SECTION 871.01 OF THE FLORIDA STATUTES.



Healing Families – Healing Communities® parrishhealthcare.com

Lalit K. Kanaparthi, MD - Critical Care - Pulmonary Disease

Medical School:

University of Madras

Residency:

Internal Medicine

University of Pittsburgh Medical Center

Critical Care Medicine

Brown University

Fellowship:

Pulmonary Medicine

Lenox Hill Hospital





Matthew Musto, DO - Orthopedic Surgery - PMG

Medical School:

- Doctor of Osteopathic Medicine
 Edward Via College of Osteopathic Medicine
 Residency:
- Orthopedic Surgery
 University Hospitals Cleveland Medical Center
 Fellowship:
- Hip, Knee, and Shoulder Arthroplasty
 Cuyuna Regional Medical Center





Paul Wong, MD, Family Medicine - PMG

Medical School:

Doctor of Medicine
 University College of Dublin

Residency:

Family Medicine
 University of South Carolina School of Medicine





Travis James Austin, DDS – Oral and Maxillofacial Surgery

Medical School:

Doctor of Dental Surgery
 Columbia University

Residency:

Oral and Maxillofacial Surgery
 San Antonio Military Medical Center





Cristina Franceschini-Sanchez, MD -Pain Management

Medical School:

Doctor of Medicine
 Universidad Central del Caribe School of Medicine

Residency:

- Preventive and Occupational Medicine
 University of South Florida
- Internal Medicine
 Dr. Ramón Ruiz Arnau University Hospital





Winston Lightburn, MD – Emergency Medicine

Medical School:

Doctor of Medicine
 Howard University College of Medicine

Residency:

- Emergency Residency
 King Drew Medical Center
- Chief Resident
 King Drew Medical Center





Paul Stevenson, MD - Pulmonary Disease

Medical School:

Doctor of Medicine

University of Florida

Residency:

Internal Medicine

University of Florida

Fellowship:

Pulmonary Critical Care

University of Florida





Arnaldo, Reyes, MD – Pulmonary Disease

Medical School:

Doctor of Medicine

New York Medical College

Residency:

Internal Medicine

University of Central Florida College of Medicine

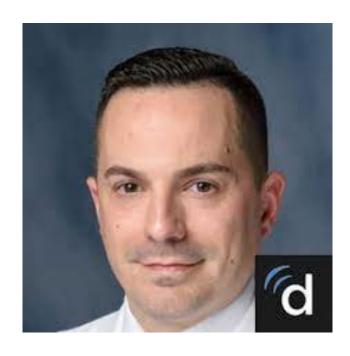
Fellowships:

Pulmonary Critical Care Medicine

Aventura Hospital & Medical Center NOVA University

Sleep Medicine

University of Florida





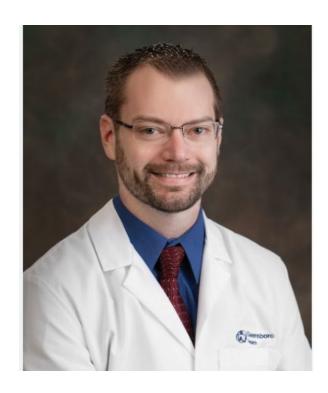
Peter Lipsy, MD - Hospitalist

Medical School:

Doctor of Medicine
 New Jersey Medical School

Residency:

Internal Medicine
 University of Kentucky Medical Center





Francis T. Pham, MD - Anesthesiology

Medical School:

Doctor of Medicine
 University of Kansas School of Medicine

Residency:

Anesthesiology
 George Washington University





NORTH BREVARD COUNTY HOSPITAL DISTRICT OPERATING PARRISH MEDICAL CENTER MEDICAL EXECUTIVE COMMITTEE MEETING – REGULAR SESSION MINUTES August 15, 2023 @ 5:30pm

Present: A. Ochoa, MD, K. Patel, MD, M. Navas, MD, P. Carmona, MD, C. Jacobs, MD, R. Patel, MD, C. Rajan, DO, L. Stuart, MD, C. McAlpine

Absent: H. Cole, G. Mikitarian, B. Mathews, MD, C. Manion, MD, C. Fernandez, MD, K. George, MD, G. Cuculino, MD,

The meeting of the Medical Executive Committee of the North Brevard County Hospital District operating Parrish Medical Center was called to order on August 15, 2023 at 5:30pm in the Conference Center. A quorum was determined to be present.

CALL TO ORDER.

Dr. Ochoa called the meeting to order at 5:32 pm.

I. REVIEW AND APPROVAL OF MINUTES

Motion to approve the Regular Session minutes of July 18, 2023 as written and distributed was made by Dr. Rajan, seconded by Dr. Carmona, and unanimously approved.

2. OLD BUSINESS: None

3. NEW BUSINESS: Delineated Privileges Oral & Maxillofacial Surgery

George Mikitarian, President/CEO has authorized the application for Medical Staff privileges for Travis Austin, DDS opening a Oral Surgery center on Jess Parrish Drive, November 1, 2023. At present, PMC does not have a set of delineated privileges for this specialty. Using Holmes Regional, and Halifax's privileges the set attached was created, reviewed by Dr Austin, and approved by R. Patel, MD, Chair, Department of Surgery.

Attached: Oral & Maxillofacial Surgery delineated privileges.

Motion to send a favorable recommendation to the AD HOC Credentials Committee of the Board of Directors to expand the Department of Surgery to include the sub-specialty Oral & Maxillofacial surgery, and adopt the delineated privileges as written and distributed was made by Dr. Carmona, seconded by Dr. Stuart and unanimously approved.

- 4. The consent agenda was distributed for review on Friday August 11, 2023. *Motion to approve the consent agenda as written and distributed was made by Dr. Stuart, seconded by Dr. Rajan and unanimously approved.*
- Consent for Pelvic Examination (E3570) Inactivating.
- Consent for Dilation and Curettage/Hysteroscopy (E975) Inactivating.
- Gynecological Consent (E965) Inactivating.
- Consent for Pelvic Examination PMG (E3570PMG) Inactivating.
- Parrish Neonatal Hyperbilirubinemia Algorithm (E362lab) Replacing current algorithm.
- Urology Procedure Preoperative (E3571) Multiple additions. Review as if new.
- Outpatient Post Pacer/ AICD Standing Orders (E439ab) Added the discharge order.
 From Medications removed oxycodone, morphine and clindamycin. Added
 doxycycline order. From Laboratory removed all lab orders. From Consultsremoved Cardiopulmonary rehab consult. "Apply Shoulder Immobilizer" and "Apply
 Sling" orders Removed Bilateral option. Removed IV Fluids. From Radiology updated chest XR from Routine to Stat.
- Inpatient Post Pacer/ AICD Standing Orders (E3542ab) From Medications removed oxycodone, morphine and clindamycin. Added doxycycline order. From Laboratory removed all lab orders From Consults- removed Cardiopulmonary rehab consult. "Apply Shoulder Immobilizer" and "Apply Sling" orders Removed Bilateral option. Removed IV Fluids. From Radiology updated chest XR from Routine to Stat. From VTE Prophylaxis Removed Enoxaparin.

- II. Report from Administration: None.
- III. Report from the Board: None.

The REGULAR SESSION Minutes of both May and June 2023 were entered into the minutes.

May, 2023 Quality Session, BOD

May, 2023 REGULAR Session, BOD

June, 2023 Quality Session, BOD

June 2023, REGULAR Session, BOD

IV. Committee Reports

Radiation Safety Committee Meeting Minutes – Summer 2023 CMEC Regular Session Minutes – August 14, 2023

Department Reports: None

Entered into the minutes as written and distributed.

V. Adjournment: There being no further business the meeting adjourned at 5:38pm.

NEXT MEETING September 19, 2023

Aluino Ochoa, MD	Christopher Manion, MD
President, Medical Staff	Secretary/Treasurer, Medical Staff

Delineation Of Privileges

Oral Maxillofacial Surgery

Provider Name:

Privilege	Status

Education/Training: Completion of an American Dental Association Commission on Dental Accreditation (ADA CODA) residency training program in oral and maxillofacial surgery.

Certification: Current certification in oral and maxillofacial surgery from the American Board of Oral and Maxillofacial Surgery.

Clinical Experience: Applicant must provide documentation of provision of oral and maxillofacial surgical services representative of the scope and complexity of the privileges requested during the previous 36 months (waived for applicants who completed training during the previous year)

Clinical Experience (Reappointment): Applicant must provide documentation of provision of clinical services representative of the scope of privileges requested during the past 24 months.

Delineation Of Privileges

Oral Maxillofacial Surgery

Provider Name:

Privilege Status

CORE PRIVILEGES: Oral Maxillofacial Surgery

Privileges to admit, perform H&P, evaluate, diagnose, consult, and provide treatment to oral maxillofacial patients in the inpatient or outpatient setting; provide consultation to patients with pathology, injuries, and disorders of both the functional and aesthetic aspects of the hard and soft tissues of the head, mouth, teeth, gums, jaws, and neck and perform pre and post operative management.

General Oral and Maxillofacial Surgery (Tumors, infections, TMJ); Maxillofacial trauma, Orthognathic and Craniofacial Surgery.

Management of dentoalveolar surgery; including surgical management, implants, and management of diseases, injury and deformity

Administration of moderate sedation.

Administration of local anesthesia including basic blocks

Administration of nitrous oxide (for anxiety)

Surgical treatment of head and neck infections.

Scar revision.

Initial - FPPE 10 chart reviews

Reappointment OPPE

Quality metrics (readmission, complications, mortalities, length of stay, cost of care)

Moderate sedation: Clinical (Initial)

It is preferred that the applicant provide proof of 30 moderate sedation cases in the past 36 months AND proof of completing a hands on moderate sedation program that included airway management techniques in the past 36 months

Moderate sedation: Clinical (reappointment)

It is preferred that the applicant provide proof of 30 moderate sedation cases in the past 36 months AND proof of completing a hands on moderate sedation program that included airway management techniques. This must be completed within a year of reappointment.

Delineation Of PrivilegesOral Maxillofacial Surgery

Provider Name:

Privilege	Status
Privileges Requiring Additional Competencies: request must be accompanied by written documentation of training/experience.	_
Level II Trauma Related Procedures Open and closed reductions of fractures of the mandible, maxilla, zygomatico-maxillary, nose, naso-frontal-orbital-ethmoidal and midface region Repair of facial, oral, soft tissue injuries	
Level II Pathology Related Procedures Diagnosis and management of benign pathological conditions and localized malignant disease of the facial skeleton and soft tissues of the head and neck (excluding parotid glands and eyes)	
Level II Orthognathic Procedures - Surgical correction of functional and cosmetic orofacial and craniofacial deformities of the mandible, maxilla, zygoma and other facial bones Surgical correction of dentofacial deformity	
Level II Surgically address deformities and defects of the facial skeleton and soft tissue including grafts (allo-, xeno-, and autho-) and implants Harvesting local cartilage and harvesting skin and mucosa from anywhere in the body	
Temporomandibular Joint Surgery Arthroscopy (including lysis and lavage), arthrotomies, arthroplasty	
Level II Elective Cosmetic Procedures Biepharoplasty Genioplasty Lipectomy Otoplasty	_
Level III Trauma Related Procedures Tracheostomies and cricothyrotomy	
Level III Orthognathic Procedures Le Fort I, II and III	
Level III Reconstructive Surgery Flaps including immediate; delayed' myocutaneous; skin and fasciocutaneous Nerve repair/graft Facial cleft repair	_
Level III Elective Cosmetic Procedures Rhinoplasty Rhytidectomy	_

TENTATIVE AGENDA BOARD OF DIRECTORS - SPECIAL MEETING PUBLIC HEARING

NORTH BREVARD COUNTY HOSPITAL DISTRICT OPERATING

PARRISH MEDICAL CENTER MONDAY, SEPTEMBER 11, 2023 5:01 P.M. FIRST FLOOR, CONFERENCE CENTER

CALL TO ORDER

- I. First of two special public hearings to establish the millage rate and budget for FY2023-2024 as required by Laws of Florida (LD.2.50)
- II. Tentative millage rate of \$0.0000 per \$1,000 valuation is the prior year operating millage levy (LD.2.50).
 - A. Public comments and/or questions
 - B. Adopt tentative millage rate

Motion: To adopt the tentative millage rate of \$0.0000 for FY2023-2024

- III. Tentative Budget for FY2023-2024 (LD.2.50)
 - A. Public comments and/or questions
 - B. Adopt tentative budget

Motion: To adopt the tentative budget for FY2023-2024

IV. Announce special Board meeting (second public hearing) Monday, September 25, 2023 at 5:01 p.m. First Floor, Conference Center.

ADJOURNMENT

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PARRISH HEALTHCARE BUDGET OVERVIEW INFORMATION SHEET FOR FY 2023 PROJECTED AND FY 2024 BUDGET

	PROJECTED	BUDGET
155005550000000000000000000000000000000	9/30/2023	9/30/2024
STATISTICAL DATA		
Patient Days	21,581	21,096
Adjusted Patient Days	64,147	62,920
Admissions	4,488	4,910
Adjusted Admissions	13,340	14,644
Average Length of Stay (Days)	4.81	4.30
Average Daily Census	59.1	57.6
Emergency Department Visits	29,844	30,595
Outpatient Volumes	81,984	88,347
Deliveries	564	<u>52</u> 6
Surgical and Special Procedures	5,563	6,061
STAFFING		
Full Time Equivalents	857	873
FINANCIAL OVERVIEW		
Gross Patient Revenue	651,781,554	696,481,306
Deductions from Revenue	51 1,466,47 7	540,214,518
Operating Expenses	140,517,152	143,169,700
Per Adjusted Patient Day:		
Revenue	10,161	11,069
Deductions	7,973	8,586
Operating Expenses	2,191	2,275
Per Adjusted Admissions:		
Revenue	48,859	47,560
Deductions	38,341	36,889
Operating Expenses	10,533	9,776
Summary of Deductions from Revenue:		
Medicare	296,894,492	313,582,068
Medicaid	71,376,890	75,388,777
HMO/PPO	62,291,682	65,792,916
Community Care	26,153,365	27,623,370
Bad Debts	6,894,965	7,282,511
Other	47,855,083	50,544,876
Total Deductions from Revenue	511,466,477	540,214,518

AD VALOREM TAXES PUBLIC HEARING DATES

1ST PUBLIC HEARING DATE

Regulations:

Must be conducted not before 65 days after 6/30/23 and within 80 days after 6/30/23.

Tentative date set for September 11, 2023 (Monday) at 5:01 p.m. in Conference Room 2/3/4/5. The regular meetings of the Board of Directors and the Committees of the Board of Directors are also set for September 11th (Monday).

2ND PUBLIC HEARING DATE

Regulations:

Must be conducted not before two days after newspaper add and not more than five days after newspaper add.

Tentative date set for September 25, 2023 (Monday) at 5:01 p.m. in the Executive Conference Room, Administration, 2nd Floor.

Note: The newspaper ad for the 2nd public hearing is to be published within 15 days of the 1st public hearing. The tentative date for this publishing is set for September 21, 2023 (Thursday).

ATTACHMENT: Confirmation from Brevard County Board of County Commissioners re: Public Hearings on County and School Budgets.

August 3, 2023

\$ / Budget Office / Home

Brevard County Budget Office

The Brevard County Budget Office is responsible for the development of the annual Operating and five year Capital Improvement Program budgets. Through coordination with departments and County Administration, we strive to present a budget that adheres to the vision and guidance of the Brevard County Board of County Commissioners while maximizing limited resources. Our goal on this website is to provide transparent and comprehensive budget information that is easily accessible by our stakeholders; residents, visitors, staff and County Management.

On our website, users can access proposed (July through September), current year (effective October 1st each year) and prior year budgets. Readers may also find information about the budget process, applicable state and local directives, a budget-in-brief, frequently asked questions and links to associated websites.

We are committed to making our website as informative and as user-friendly as possible, and welcome suggestions that will enhance its appearance and/or content.

Fiscal Year Adopted Budget 2022-2023

The adopted budget for fiscal year beginning October 1, 2022 and ending September 30, 2023 is \$ 1,849,105,824. Guided by the Board of County Commissioners' direction, the adopted budget reflects the mission, goals and priorities of our organization and community. This budget plan continues initiatives that focus on the Board's long-range strategic priorities, including public safety, infrastructure, employee compensation, recruitment, retention and environmental resilience, while also addressing organizational needs and maintaining current service levels amid local and national challenges of low unemployment, staff vacancies, record inflation, supply chain disruptions, and rising costs of fuel, labor and supplies. The Fiscal Year 2022-2023 Budget represents a fiscally responsible plan that aligns resources with the Board's key priorities, public policy direction, and long-term fiscal strategy.

Public Hearings on County and School Budgets for Fiscal Year 2023-2024

In accordance with the requirements of Florida Statutes, Chapter 200.065, notice is given concerning the dates of the scheduled public hearings on the ad valorem tax rates and budgets of the Brevard County School Board and the Brevard County Board of County Commissioners for the fiscal year beginning October 1, 2023.

The Brevard County School Board will hold public hearings on its ad valorem tax rates and budget: for the fiscal year beginning July 1, 2023 on:

Thursday - July 27, 2023 at 5:30 P.M. and

Thursday - September 7, 2023 at 5:30 P.M.

The Brevard County Board of County Commissioners will hold public hearings on its ad valorem tax rates and budget for the fiscal year beginning October 1, 2022 on:

Tuesday - September 5, 2023 at 5:30 P.M. and

Tuesday - September 19, 2023 at 5:30 P.M.

If there are any questions concerning these meetings, please call the Brevard County Budget Office at (321) 633-2153.

Budget Office News

